



ENERGY.
CAPITAL.
PARTNERS.

Oil and Gas Sustainability Report

AUGUST 2026

TABLE OF CONTENTS

Highlights of ARC's ESG Progress and Achievements	4
Message from our CEO	5
Introduction to ARC	7
ARC's Core Sustainability Focus Areas and Recent ESG Initiatives	10
Governance	15
Responsible Investing	16
Climate Change Action	18
Diversity, Equity and Inclusion	21
Indigenous Prosperity	23
Energy Transition and Reliability	25
Charitable Involvement	26
Appendix Part I: ARC Firm Wide Portfolio Emissions Intensity Goals	27
Appendix Part II: The Methodology for ARC Portfolio Company Greenhouse Gas Emissions Estimates	29
Restrictions and Disclaimer	33





HIGHLIGHTS

of ARC's ESG Progress and Achievements

Over **30%** scope 1 and 2 GHG
intensity reduction

from ARC's underlying portfolio companies' oil and gas production (2025 compared to 2018, unaudited and internally calculated, see Appendix for method)¹

ARC has donated over

\$4 million

to non-profit organizations since 2013

More than **45%** of ARC's employees
are female ²

800+ ESG
datapoints

submitted by portfolio companies
(2025 reporting year)

Over **60%** of
ARC employees

are directly involved in non-profit organizations and academic advisories, including board positions, committees, and associations

35+ year track
record

of energy investing, including in oil and gas and energy transition

¹ ARC figures are internally calculated based on ARC portfolio company provided emissions data. The emissions figures describe scope 1 and 2 emissions and exclude scope 3 emissions, including those from the use of oil and gas products by end customers. Portfolio company data and ARC calculations are unaudited. ARC's full methodology is explained further in the Appendix.

² Includes only ARC employees and not contractors

MESSAGE

from our CEO

Responsible investing
is key to sustainable success

We are excited to share ARC Financial Corp's (ARC's) 2026 Oil and Gas Sustainability Report with you, which showcases our Environmental, Social and Governance (ESG) achievements and commitments.

ARC has taken a dual-track approach to energy investing, funding oil and gas production and oilfield service companies, and investing in clean energy and decarbonization solutions, which we call energy transition. Our most recent fund, Fund 12, is dedicated exclusively to oil and gas production assets.

This report focuses exclusively on ARC's oil and gas portfolio company ESG initiatives and progress. Please refer to our [website](#) for the 2026 Energy Transition Sustainability Report.

Successive energy crises — from COVID to the war in Ukraine to the 2026 conflict in the Middle East — have reignited a global focus on energy security. ARC believes now more than ever that investments in oil and gas supply from a stable, Western supplier like Canada are critical to ensuring energy availability and affordability while the world transitions its energy system. The situation prompted G7 leaders to call directly for "Canada to deliver significant additional capacity to global markets in coming years."³

While ARC is committed to supporting this expansion in supply, we also believe that companies are more resilient when they continuously improve their environmental performance. ARC has long worked with our portfolio companies to understand and manage their greenhouse gas (GHG) intensity.



Building on this history of measuring and managing financed emissions, ARC has established portfolio-wide 2030 greenhouse gas (GHG) emissions intensity goals (Scope 1 and 2) that reflect our commitment to building resilient businesses by reducing emissions in ways that strengthen long-term value.⁴ In addition to tracking GHG emissions and setting targets, we also monitor other ESG risks through an annual survey of our portfolio companies.

We are also proud of the positive impact ARC portfolio companies have on their employees and the communities in which they operate. This sustainability report highlights numerous success stories, including Rural Co's partnership to support indigenous economic participation in heavy oil development on their lands and how Aspenleaf Energy has collaborated with an Indigenous community to help them establish a civil construction company.

Responsibly deploying capital in oil and gas requires a keen focus on material ESG risk factors and a holistic understanding of the broader impacts that our investments have. [ARC's decades-long history of championing ESG](#) has us well positioned to navigate the challenges to come.⁵

We are steadfast in our commitment to continually improve how we integrate ESG considerations into our investment decisions and corporate practices. We hope you enjoy ARC's 2026 Oil and Gas Sustainability Report.

Sincerely,

Brian Boulanger | *Chief Executive Officer and Director*

³ G7 Leaders' Statement on Geopolitical Issues

⁴ ARC's GHG reduction goals are based on scope 1 and 2 emissions intensity and includes all reporting portfolio companies (oil and gas and energy transition combined). Please see the Appendix for more details.

⁵ See highlights on page 6 that outline some of ARC's major sustainability milestones.

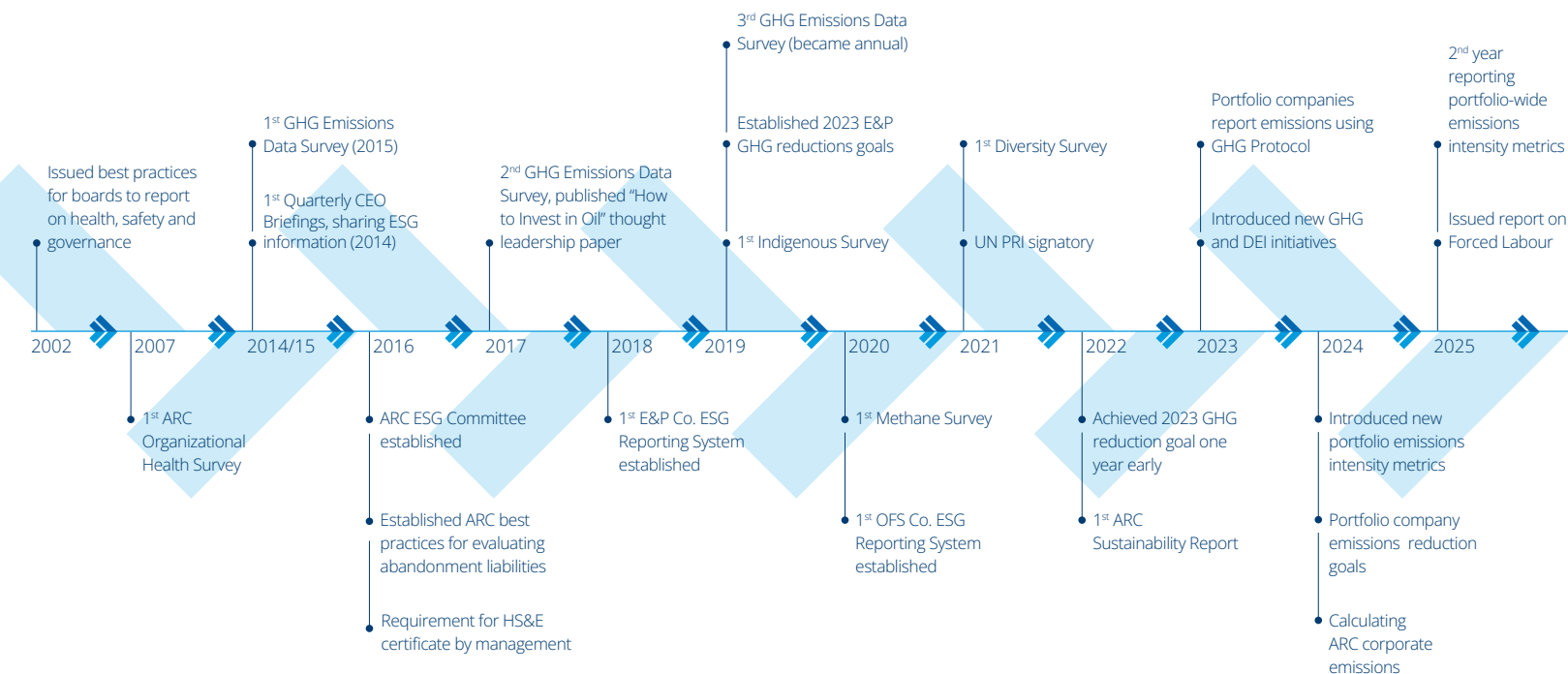
ARC's 20+ Year Track Record of ESG Focus and Improvement



The ARC Energy Funds

are investing in a portfolio of upstream Canadian oil and gas production with a lower scope 1 and 2 emissions intensity than the Canadian average.⁶

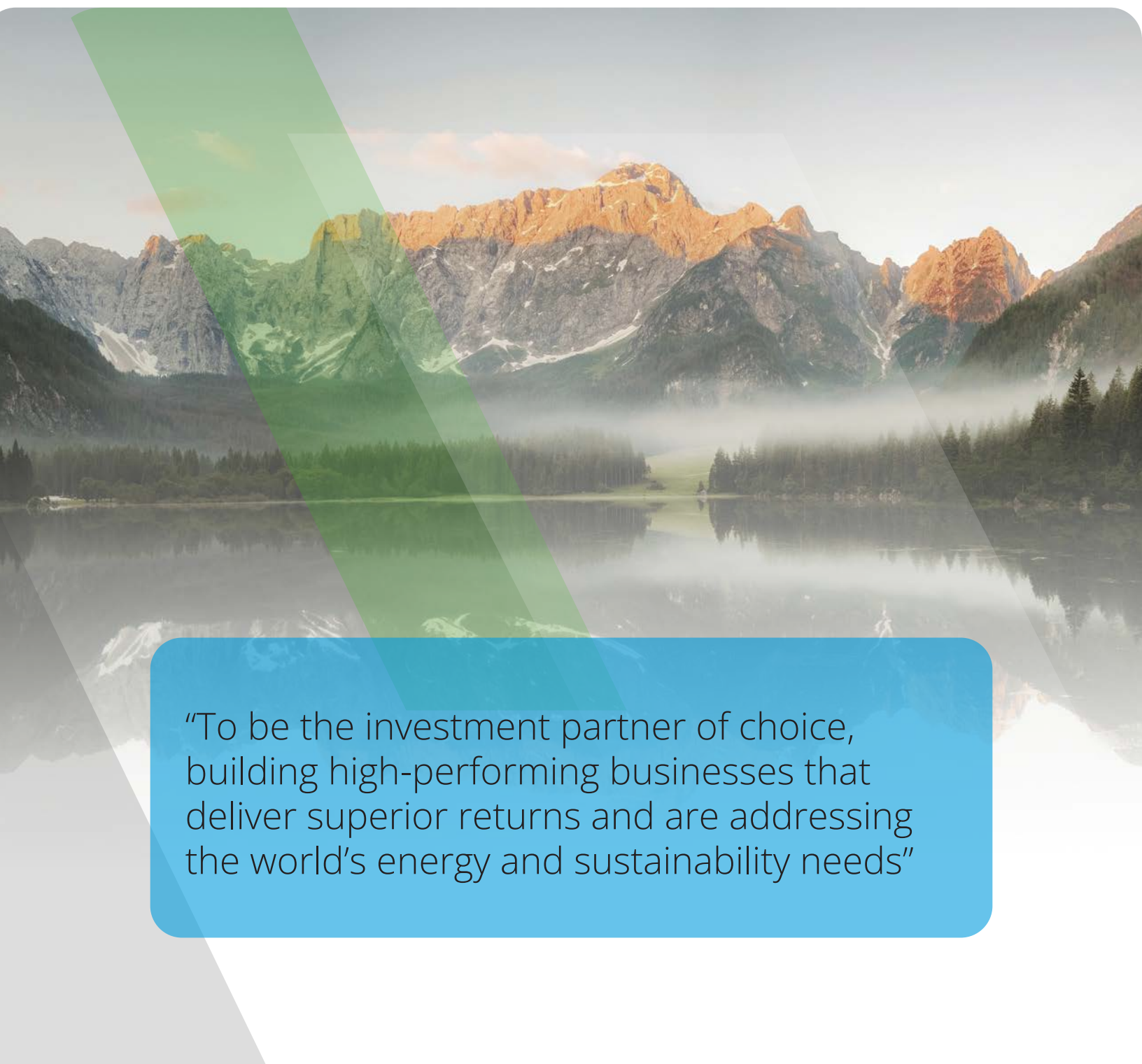
Figure 1: ESG Focused for Over Two Decades



⁶ ARC prioritizes investments in lower emissions Canadian oil and gas. ARC defines this on a portfolio basis, by targeting a portfolio of oil and gas producing companies with average scope 1 and 2 emissions intensity that is lower than the Canadian Upstream Oil and Gas Emissions Intensity described further in Part I of the Appendix.

INTRODUCTION

to ARC



“To be the investment partner of choice, building high-performing businesses that deliver superior returns and are addressing the world’s energy and sustainability needs”

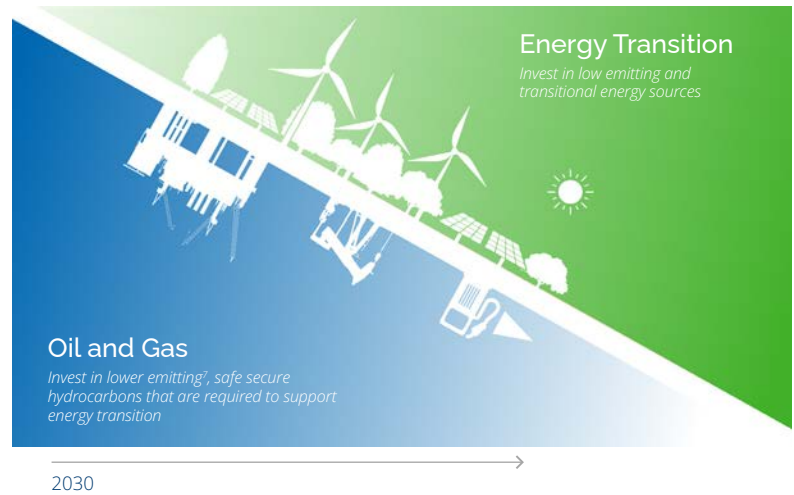
Founded in 1989, ARC Financial Corp. is Canada's largest energy focused private equity manager with over \$6.5 billion raised across 12 ARC Energy Funds.

Since the launch of the first ARC Energy Fund over 25 years ago, ARC has invested in over 190 companies across the energy spectrum, including oil and gas, infrastructure, renewable energy, manufacturing and energy transition.

ARC has a dual-track approach to energy investing, funding oil and gas production and oilfield service companies as well as investing in energy transition companies, pursuing clean energy and decarbonization solutions.

This report focuses on ARC's approach to ESG integration within our oil and gas investments. For more information on ARC's energy transition ESG integration strategy, please see the separate sustainability report on our [website](#), titled ARC's 2026 Energy Transition Sustainability Report.

ARC Financial's evolving energy focus



Oil and Gas Investing

Over 80 percent of the world's energy comes from fossil fuels today.⁸ Although the world is undergoing a transition to emissions free energy, a change of this magnitude will take decades even under aggressive transition scenarios.

During the transition, oil and gas demand will persist. ARC is investing in a portfolio of oil and gas producing companies with below average emissions.⁹ Investing in the supply of oil and gas managed in this way contributes to global energy security and affordability by adding hydrocarbon supply from Canada, a stable jurisdiction with a long-established regulatory framework and policies for reducing GHG emissions.

ARC's Sustainability Initiatives Manage Risk

ESG risks are business risks. Superior investment returns require active risk management, and the issues posed by neglecting environmental, social and governance matters are inseparable from broader business risks. The transition to a low carbon economy presents both opportunity and challenge. ARC's sustainability initiatives are designed to take advantage of this opportunity, while at the same time, responsibly managing and mitigating risks.

ARC asks that the portfolio companies in which we invest understand, measure and mitigate their ESG risks. ARC's ESG practices are intended to inform our portfolio companies and motivate them to act. Among other benefits, we believe ARC's influence at our portfolio companies has resulted in enhanced governance and has encouraged lower scope 1 and 2 emissions intensity. Later in the report we highlight a number of positive case studies from the ARC Energy Fund's portfolio companies.

⁷ ARC defines lower emitting on a portfolio basis, by targeting a portfolio average scope 1 and 2 emissions intensity for oil and gas producing companies that is lower than the Canadian Upstream Oil and Gas Carbon Intensity described further in the Appendix.

⁸ Statistical Review of World Energy.

⁹ ARC prioritizes investments in lower emissions Canadian oil and gas. ARC defines this on a portfolio basis, by targeting a portfolio of oil and gas producing companies with average scope 1 and 2 emissions intensity that is lower than the Canadian Upstream Oil and Gas Carbon Intensity described further in Part I of the Appendix.

ARC Energy Research Institute

The ARC Energy Research Institute (the Institute) is an integral part of ARC Financial Corp. The Institute monitors the energy landscape and the most recent trends in sustainability, policy and investment to inform ARC and its portfolio companies' strategies.



In addition to ARC's in-house research capabilities, the Institute collaborates with and receives research content from Studio.Energy. Examples include modeling of Canada's oil and gas fiscal metrics, tracking policies that affect energy investment in Canada, and developing the Energy Road Atlas, which illustrates the many pathways for converting primary energy into useful mechanical work.

[Studio.Energy](#) was founded by Peter Tertzakian (who also founded the ARC Energy Research Institute and remains a partner at ARC Financial today) to provide a venue for thought leaders in energy to discuss complex problems and develop solutions and tools. The Institute works alongside Studio.Energy, and can leverage its insights to inform our investment strategy, as well as our sustainability goals and processes.

In addition to its macro-economic research work, the Institute also frequently meets with ARC portfolio companies to inform them on issues that are impacting their business, including on ESG and policy matters. Information is shared in formal ARC Leaders Briefing sessions, where ARC gathers many companies together, as well as through one-on-one meetings, board presentations, operations meetings and phone calls. The Institute's work also influences the broader energy community. The Institute participates in public forums, hosts a weekly podcast and authors commentaries. Its views on energy issues are sought after by academic institutions, think tanks, government agencies, regulatory bodies, and investors.

The Institute actively participates in industry associations and policy advisory groups, with senior members holding current and past positions within the Canadian Renewable Energy Association, Explorers and Producers Association of Canada, the Canadian Association of Petroleum Producers, Prime Minister's Council on Canada-U.S. Relations, and the Alberta Government Royalty Review Advisory Panel, among others. Through these types of organizations/engagements, the Institute can provide guidance and gain insights on issues relevant to the industry, including climate and ESG concerns.

The popular ARC Energy Ideas Podcast is a weekly show hosted by the Institute that covers critical issues for the successful development of energy. The show covers developments shaping Canadian energy and beyond, including clean energy, policy, the energy transition, and oil and gas. The podcast serves to educate and inform the community on important issues and fosters energy literacy and innovation.

The Institute also supports innovation in the community by participating in initiatives focused on a range of topics shaping the energy sector, including investment, policy, decarbonization, and growth initiatives. The Institute has a long track record of ESG differentiation, including authoring reports on estimating the GHG emissions from the ARC Funds' oil and gas production since 2015. The Institute also published a guidance document produced by Modern West Advisory for ARC portfolio companies to calculate and report their emissions using the GHG Protocol method found on our [website](#).

ARC's CORE

Sustainability Focus Areas and Recent ESG Initiatives

ARC is proud of our progress on our ESG initiatives and goals

ARC's strategy is to promote ESG initiatives within our organization and at our portfolio companies in the following six core focus areas:

- Governance
- Responsible Investing
- Climate Change Action
- Diversity, Equity and Inclusion
- Indigenous Prosperity
- Energy Transition and Reliability

ARC is proud of our progress on our ESG initiatives and goals. To inform our ESG goals, ARC reviewed leading sustainability focused guidelines and frameworks, including the Task Force on Climate-Related Financial Disclosures (TCFD), the Glasgow Financial Alliance for Net Zero (GFANZ), and the Sustainability Accounting Standards Board (SASB).

ARC has been an active signatory to the UN Principles for Responsible Investing (UN PRI) since 2021. We believe that UN PRI membership and reporting further strengthens and improves our ESG practices and transparency, and provides external validation of the work completed to date. In 2025, ARC received its first publicly available Transparency Report, which can be found on the [UN PRI Website](#).



Governance

- Annual portfolio company ESG data reporting and benchmarking. 2025 marked our 8th report to date, with companies representing over 80 percent of our committed capital participating.
- Conduct annual organizational health surveys at ARC and encourage them at our portfolio companies.
- Ensure director-level review of ESG risk.
- Encourage portfolio companies to link ESG performance to executive compensation to enhance accountability.



Responsible Investing

- Signatory to the UN PRI since 2021. While ARC has been focused on improving ESG performance amongst portfolio companies for some time, our commitment to UN PRI further strengthens and improves our ESG practices and transparency, and provides external validation of the work completed to date.
- Conduct annual surveys of operating portfolio companies to capture material ESG metrics and identify potential risk areas.
- Ask all operating portfolio companies to prepare for the future; examples can include considering the impacts of carbon pricing in go-forward economics, confirming their plans for sourcing freshwater, management of GHG emissions, planning for physical risks from a changing climate, and confirming that each company has an emergency response plan.
- Confirm that companies consider the ESG characteristics of their supply chain (e.g. labour practices, emissions, etc.).



Climate Change Action

- Achieved an over 30 percent reduction in GHG emissions intensity of the underlying oil and gas production portfolio in 2025, compared to 2018 (estimated, scope 1 and 2 emissions, non-audited, internally calculated, see Appendix for more details).¹⁰
- Encourage long-term climate change planning at portfolio companies, including assessing exposure to physical risks from a changing climate, and outlining a conceptual path for portfolio company assets to significantly reduce emissions by 2050.
- ARC has a portfolio-wide emissions intensity reduction goal for 2030 (scope 1 and 2) that considers emissions across all portfolio company types (see Appendix for more details).¹¹

¹⁰ ARC figures are internally calculated based on ARC portfolio company provided emissions data. The emissions figures describe scope 1 and 2 emissions and exclude scope 3 emissions, including those from the use of oil and gas products by end customers. Portfolio company data and ARC calculations are unaudited. ARC's full methodology is explained further in the Appendix.

¹¹ Discussed further in Appendix Part I. ARC's 2030 goals are based on all ARC investments across Exploration and Production, Oilfield Service, and Energy Transition.

Diversity, Equity and Inclusion

- ARC and its employees engage with and support organizations, including Joule Women's Energy Network (formerly known as Young Women in Energy), Women in Capital Markets, and the Making Changes Association, that foster diversity within the energy and finance industries.
- Goal to have female representation on ARC portfolio company boards.
- ARC has asked the portfolio companies to share their DEI initiatives and successes in the annual ESG survey to share knowledge and best practices.



Indigenous Prosperity

- ARC financially supports the University of Calgary's Schulich School of Engineering Indigenous Pathways Program to assist Indigenous students studying STEM subjects.
- ARC's portfolio companies facilitate partnerships that support Indigenous education and training, and employment in the communities where they operate.
- Some ARC portfolio company initiatives include (1) establishment of an education trust to support Indigenous students for the next 100 years, (2) support of an Indigenous group in the development of their civil construction company which provides full-time employment and career opportunities for members of the Nation, and (3) supporting Indigenous participation in energy development through capital, technical expertise, and long-term partnership.

Energy Transition and Reliability

- ARC believes investments in oil and gas supply from a stable, Western supplier like Canada are critical to ensuring a smooth energy transition.
- In addition to reducing emissions in their own operations, many of ARC's oil and gas focused production and service portfolio companies have also invested in low carbon opportunities.
- ARC has invested over \$500 Million into energy transition opportunities.¹² These include investments in solar manufacturing, renewable fuels, renewable power, carbon capture and utilization, energy decarbonization, and the electrification of transport, among others. ARC's energy transition investing is discussed further in ARC's 2026 Energy Transition Sustainability Report available on our [website](#).

¹² Invested capital across ARC Energy Funds 1 – 10, including undrawn optional equity commitments. Does not include ARC raised LP co-investment.

ARC's ESG Data Reporting Transparency and Benchmarking

ARC's oil and gas portfolio companies report on their ESG performance using a set of metrics established by ARC's ESG Committee (described further in the "Governance" section). ARC selected the metrics based on a review of the SASB framework that identifies ESG factors that are material for each sector. Areas of focus in ARC's ESG tracking and benchmarking include GHG emissions (scope 1 and 2), fossil fuel consumption, freshwater use, health and safety metrics, regulatory fines and incidents, reclamation liabilities and waste.

To help provide context on their sustainability performance, ARC's oil and gas producing companies are benchmarked against other companies in the ARC portfolio and provided with a "scorecard" each year. The analysis shows their relative ranking on key ESG metrics and highlights potential areas of risk.

It can be more challenging to benchmark ARC's oilfield service companies against each other due to the different business types and key metrics. While this makes benchmarking more complex, some metrics can be normalized and compared across different companies. For those that can't, the data tracking still enables ARC to monitor year-over-year changes and identify both positive and negative trends.

Directors of each company review the ARC ESG scorecards to identify areas of potential risk in each firm and to determine if any mitigation actions need to be taken.

ARC ESG Benchmarking Highlights

- ✓ **ESG metrics gathered** from all operating portfolio companies¹³
- ✓ **Scope 1 and 2 emissions calculated** calculated at over 90% of private companies¹⁴
- ✓ **Over 85% of portfolio companies** link executive compensation with performance on ESG goals/metrics¹⁴
- ✓ **More than 85% of portfolio companies** are incorporating carbon costs into their go-forward economics¹⁴



"As STEP, Sanjel and Wayfinder come together as one organization, sustainability remains a core part of how we operate. ARC has been a valuable partner in helping us better understand our performance, strengthen our reporting practices, and identify opportunities to reduce our operational footprint while maintaining our unwavering commitment to health, safety and operational excellence."

Christine Crawford | VP People and Communications, STEP Energy Services

¹³ All private companies with assets and controlled public companies provided ESG information.

¹⁴ Based on controlled private companies with operated assets, across all ARC oil and gas portfolio companies.



ESG in ARC's Due Diligence Practices

Managing ESG risks among existing portfolio companies is necessary to drive sustainable value creation, but it alone is not sufficient. At ARC, ESG integration begins before the initial investment into a company. During the due diligence process, ARC undergoes a rigorous evaluation of ESG factors to better understand and manage the risks and opportunities associated with a given investment. Some of the factors that can be assessed are:

At ARC, ESG integration begins before the initial investment into a company



Environmental Impact

Reviewing the environmental impact of the company's current and planned operations, including assessing the carbon intensity of the projects and the risks and returns under alternative carbon pricing regimes



Energy Transition Benefits

Evaluate opportunities to mitigate risks associated with emissions, and where possible, monetize emissions reductions through compliance or offset markets



Compliance

Reviewing the company's compliance with laws and regulations



Diversity, Equity and Inclusion

Evaluating the company's commitment to diversity, equity and inclusion



Governance Structures

Negotiating shareholder agreements that provide for appropriate governance



Asset Retirement Obligations (ARO)

Reviewing management's assumptions surrounding asset retirement obligations and evaluating the potential impact changes in legislation could have, including the impact increased and/or earlier ARO spending would have on project economics



Risk Management

Assessing management's attitude and history regarding environmental impacts, health, safety, employee welfare, and community and stakeholder relations



Policy Risks

Reviewing the policy risks facing the business

GOVERNANCE

Influencing our companies from the boardroom table to operations



Macro ESG
Initiatives



Investment
Team



Board of
Directors



Company
Executives



Company
Operations

Our governance policies and practices aim to effectively implement ARC's macro ESG initiatives and drive real change at the portfolio company level.

ARC has a dedicated cross-functional ESG Committee that meets regularly and reports to the Executive Committee. The ESG Committee was first formed in 2016 and since then the group has improved ARC's overall investment process and corporate governance practices around sustainability.

Some examples of ARC's investment processes that we believe drive ESG performance:

- Philosophical agreement with management teams on ESG focus and importance before an investment is made.
- Prior to investing, ARC undertakes rigorous due diligence, including reviewing sustainability attributes such as reclamation liabilities, carbon emissions and freshwater use.
- Accounting for carbon pricing in go-forward economics and evaluations.
- Annual tracking and reporting on sustainability metrics.

Some examples of ARC's integral governance practices:

- ARC is a lead investor with board representation and control in the majority of our portfolio companies.
- Regular organizational health surveys.
- Regular reviews of portfolio company performance versus plan, including on ESG metrics.

RESPONSIBLE

Investing

At ARC, responsible investing is a longstanding feature of our investment strategy. As a proud signatory to the UN PRI, we are committed to integrating ESG factors into our investment decisions. We believe doing so allows us to deliver superior returns for our investors, while also being responsible stewards of the interests of other stakeholders.

Operating in Canada, we benefit from a strong regulatory framework that fosters high standards of business conduct and low corruption levels. However, our commitment to responsible investing goes beyond compliance. We strive to set higher benchmarks, aiming to foster a culture of ethical practices and ESG performance across our portfolio companies. An example of this was asking questions of our portfolio companies regarding the ESG profile of their supply chain (emissions, forced labour, etc), intended to help surface any ESG concerns that take place outside the view of the comparatively strong regulatory oversight of Canadian authorities.

Transparency is crucial to our responsible investing approach. We regularly report on our ESG performance and engage with stakeholders to promote accountability and continuous improvement. Our annual sustainability reports provide detailed insights into our efforts and achievements in responsible investing. ARC seeks to make as much information publicly available as is practical. In the interest of transparency, further information is provided directly to the investors in the ARC Energy Funds.

By integrating the UN PRI into our investment process, we believe we are contributing to a more sustainable future while enhancing the long-term value and resilience of our investments. At ARC, responsible investing is not just a commitment; it is a fundamental aspect of how we do business.





Principles for
Responsible
Investment

As signatories to the UN PRI, ARC is committed to the following 6 “Principles”:

1

We will incorporate ESG issues into investment analysis and decision-making processes

2

We will be active owners and incorporate ESG issues into our ownership policies and practices

3

We will seek appropriate disclosure on ESG issues by the entities in which we invest

4

We will promote acceptance and implementation of the Principles within the investment industry

5

We will work together to enhance our effectiveness in implementing the Principles

6

We will report on our activities and progress towards implementing the Principles

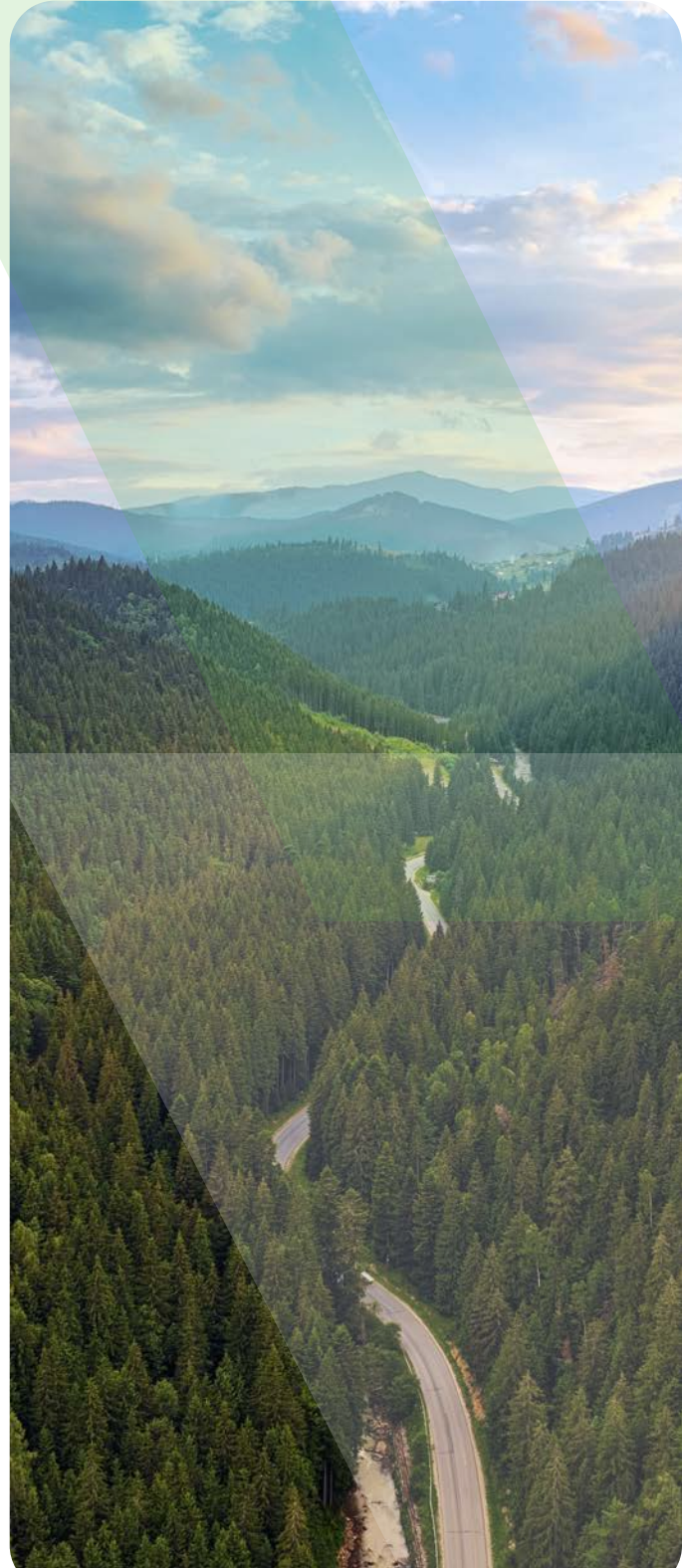
CLIMATE

Change Action

ARC was early among energy focused private equity firms to estimate portfolio company emissions, starting to estimate the GHG emissions of oil and gas producing portfolio companies back in 2015. In 2020, the firm also began tracking the emissions from oilfield service companies.

As emissions measurements have become more reliable over time, it has allowed ARC to become more sophisticated in estimating and understanding portfolio company emissions. In the early years, ARC developed a methodology using publicly available engineering-based models to estimate emissions. Starting in 2018, operational data (fuel use, flaring, methane, etc.) was robust enough that ARC could calculate emissions more directly on behalf of portfolio companies, gaining valuable insights.

The next step in ARC's evolution was giving portfolio companies more responsibility for their own emissions calculations. In 2022, ARC developed a methodology document produced by Modern West Advisory for portfolio companies to report their own scope 1 and 2 emissions, aligning with GHG Protocol guidance, that is available on our [website](#). ARC believes this process led to a deeper organizational understanding of emissions within portfolio companies, along with greater insight into the risks and opportunities that emissions present. After four years of portfolio company responsibility for calculating emissions, positive results are already apparent. The data and insight they gain from performing the calculations internally helps portfolio companies to understand their exposure to carbon pricing, minimize risk, and underwrite emission reduction opportunities.

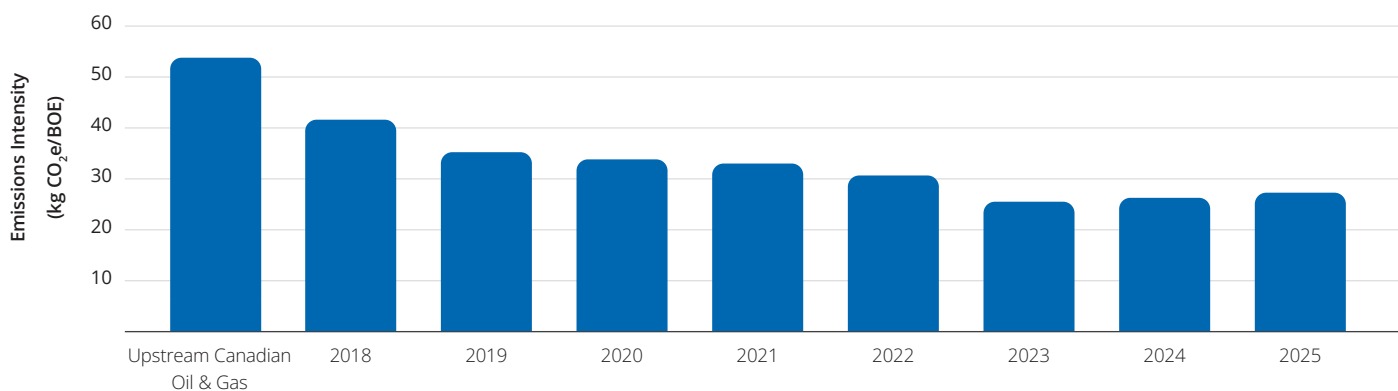


ARC's Financed Emissions

Measuring emissions is a crucial first step in managing and understanding ESG risks, but managing emissions intensity is also essential as it helps to build more resilient businesses. Over time, ARC has worked with portfolio companies to identify opportunities for emissions reductions that can enhance value and resilience to carbon policy. As of 2025, ARC is proud that the average Scope 1 and 2 emissions intensity from the oil and gas production portfolio has been reduced by more than 30% since 2018, and sits at 48% below the Canadian average.¹⁵

Figure 2: ARC Portfolio Estimated Oil and Gas Production Weighted GHG Emissions Intensity¹⁵

ARC Portfolio Estimated Oil and Gas Production Weighted GHG Emissions Intensity | Scope 1 and 2 (kgCO₂e/BOE) | 2018 to 2025



While ARC is pleased with the progress made to date, the work is not done. As our portfolio has evolved, so too has our approach to measuring and managing financed emissions.

ARC's historical emissions intensity focus was on oil and gas exploration and production companies, reflecting their higher emissions intensities relative to other portfolio sectors. While reducing emissions from these companies remains a priority, ARC is also committed to economically managing emissions intensity across its broader portfolio.

To reflect this broader focus, in 2024 ARC introduced portfolio-wide emissions intensity metrics that capture financed emissions across all of ARC's investing activities, including oil and gas production, oilfield services, and energy transition. These metrics, along with ARC's 2030 portfolio emissions intensity goal, are discussed further in the Appendix.

¹⁵ ARC figures are internally calculated based on ARC portfolio company provided emissions data. The emissions figures describe Scope 1 and 2 emissions and exclude Scope 3 emissions, including those from the use of oil and gas products by end customers. Portfolio company data and ARC calculations are unaudited. Upstream Canadian Oil and Gas is based on Canadian National Inventory Report, which describes Scope 1 emissions. ARC's full methodology for portfolio emissions intensity and the Upstream Canadian Oil and Gas Average is explained further in the Appendix.

CLIMATE CHANGE ACTION: CASE STUDIES¹⁶

Cygnets Energy Ltd.



Cygnets is a private Alberta-based oil and gas producer with existing operations in the Simonette, Placid, and Saxon areas of the Montney and Duvernay plays. Throughout 2025, Cygnets advanced facility-level initiatives across these assets to reduce emissions and improve operational reliability. At the close of the year, Cygnets acquired Kiwetinohk Energy Corp., substantially expanding its infrastructure and production base. Integration of Kiwetinohk's operations and ESG practices into Cygnets's systems is now underway.

- By mid-2025, Cygnets completed the conversion of all Simonette pads and facilities to instrument air or nitrogen systems, eliminating methane venting from pneumatic devices across the sites.
- At Placid, Cygnets began flow-testing new Montney wells directly into pipeline infrastructure in 2025, reducing the need for flaring and eliminating liquids trucking.
- In 2025, Cygnets advanced an application under Emissions Reduction Alberta's (ERA) Methane Reduction Deployment Program (MERP) to fund solar-powered retrofits of pneumatic pump systems at its facilities, with implementation planned for 2026.

Sanjel Energy Services Inc.



Sanjel Energy Services, an operating division of STEP Energy Services Ltd., is an industry-leading energy services company delivering customized cementing solutions across Canada. Sanjel Energy seeks to deliver environmentally conscious solutions for all aspects of its operations while prioritizing the safety and well-being of its people, the communities in which they operate, and the environment.

- Sanjel Energy recently introduced a Product Stewardship role to its technical team to drive sustainability across product development. This role ensures that decisions made during procurement and design consider the full product lifecycle. The company offers carbon footprint reduction materials like ECObase cements and reduces waste through product solutions such as VisweepDM IS or MCR 10L.
- The company's products continue to utilize its reduced-carbon ECObase neat cement. Manufacturing ECObase reduces emissions compared to the industry's traditional oil well Class G neat cements.
- As part of its sustainability strategy, Sanjel Energy is investing in education. They recently released learning and development content to help all employees understand their sustainability efforts. The content covers the actions they are taking, their environmental footprint, and how everyone can get involved.



By mid-2025, Cygnets

eliminated methane venting

from pneumatic devices across all Simonette pads and facilities



Continued use of

reduced-carbon ECObase cement

¹⁶ ARC relies on the accuracy of the figures as reported by portfolio companies and these values are not audited by a third party. See Appendix for more information.

DIVERSITY,

Equity and Inclusion



ARC values diversity and recognizes the benefits that an inclusive workforce brings. We make efforts to foster a workplace that welcomes people from different backgrounds. ARC's gender diversity is a testament to this, with over 45% of ARC's workforce being female.

ARC's commitment to diversity extends to our portfolio companies. ARC surveys portfolio companies on their DEI initiatives and encourages the sharing of best practices.

While women remain underrepresented in the energy industry, ARC has launched an effort to increase female representation on the boards of ARC portfolio companies.

Our commitment to diversity extends beyond gender and ethnicity, encompassing different educational backgrounds, specialties, and ways of thinking. Ensuring that a wide variety of perspectives are considered leads to the best decision-making.

Often in the fields of engineering, finance and business, a lack of diverse candidates is a barrier to having a diverse workforce. To help foster a more diverse workforce, ARC committed to establishing an endowment with the University of Alberta to award funding to students who self-identify as members of equity-denied groups in pursuit of undergraduate degrees in sciences or business. ARC also supports the University of Calgary's Schulich School of Engineering Indigenous Pathways Program, which helps Indigenous students pursue STEM education and careers.



Jackie Forrest speaks on ESG at Young Women in Energy (YWE) (now Joule Women's Energy Network)

Over 45% of ARC's employees are female

ARC employees participate in the Path to Reconciliation Walking Tour at the Confluence Historic Site, learning about the Indigenous history and cultural significance of the area.



ARC's Tanya Causgrove at the ribbon cutting of My Best Friend's Closet, a Making Changes program

Diversity, Equity and Inclusion Initiatives:

- ✓ Surveying ARC portfolio companies on their DEI initiatives
- ✓ Employee involvement with organizations that foster women in the workforce and in the energy and finance industries: Joule Women's Energy Network, Women in Capital Markets, and Making Changes Association
- ✓ Goals to have female representation on ARC portfolio company boards of directors
- ✓ Hosting Indigenous education
- ✓ Making efforts to find diverse candidates when hiring
- ✓ ARC sponsors initiatives designed to increase diversity in secondary education for Indigenous students
- ✓ Established an endowment with the University of Alberta to fund equity-denied groups in the areas of business and sciences

Spotlight - Making Changes

ARC has supported Making Changes for over a decade, with multiple ARC employees serving on the Board over that time.

Making Changes is a Calgary-based non-profit organization dedicated to empowering women and teen girls by providing free programs that offer professional attire, skills training, and supportive resources to help them pursue education, careers, and community involvement. These programs are designed to set participants up for long-term success by building confidence, removing barriers, and fostering economic independence for women of all backgrounds and life stages.

Several of Making Changes' initiatives, such as the Women in Technology (WIT) program, specifically prioritize support for indigenous women and newcomers to Canada, helping them gain digital skills, workplace readiness, and access to meaningful employment opportunities.

INDIGENOUS

Prosperity

Indigenous communities in Canada are important rights holders in energy developments. ARC and its portfolio companies value and respect the Indigenous community relationships that have been developed.

ARC and its portfolio companies have facilitated partnerships that support Indigenous education and training, employment and other economic benefits in the communities where we operate.

ARC and many of our portfolio companies have undergone education on the history of Indigenous Peoples in Canada, including the history and legacy of residential schools, Treaties and Indigenous Rights, and Indigenous-Crown Relations. We have also engaged in efforts to support the education of Indigenous students to increase participation in the energy and finance industries.

ARC is a proud financial supporter of the University of Calgary's Schulich School of Engineering Indigenous Pathways Program. The engineering school supports Indigenous students in their study of STEM (science, technology, engineering, and math) subjects. With the program, Schulich fosters an Indigenous-centered community and helps students with their skill development, well-being, and success in the engineering program. The program helps to advance Canada's goals of reconciliation with Indigenous people by improving the representation of talented Indigenous peoples in the labour pool for energy and STEM related careers.

Learn more at the Schulich School of Engineering Indigenous Pathways Program Website:
<https://schulich.ucalgary.ca/future-students/undergraduate/admissions/Indigenous-pathways-program>



INDIGENOUS PROSPERITY: CASE STUDIES

STEP Energy Services Ltd.



STEP is a hydraulic fracturing and completions services provider operating across Western Canada. STEP has partnered with West Moberly First Nations (WMFN) on the development of a natural gas generator to power electric backside equipment used in fracturing operations, combining STEP's natural gas strategy with WMFN's focus on responsible natural gas development in the region.

- The investment supports the use of technologies that improve efficiency in hydraulic fracturing operations while reducing diesel consumption at the wellsite.
- STEP and West Moberly's relationship is built on collaboration, trust, and a common view of the future of oil and gas development. This initiative is one example of how the partnership continues to develop through practical solutions aligned with community interests.
- The power generation unit is currently under manufacture and is expected to be deployed in Canadian operations in the second half of 2026.

RuralCo Resources Corp.



RuralCo supports responsible resource development across Western Canada through royalty investments and creative capital solutions. By providing flexible financing and strategic support, RuralCo helps advance development opportunities that generate long-term economic value while promoting sustainable growth. Through collaboration with industry and Indigenous partners, RuralCo seeks to create shared benefits for communities and stakeholders alike.

- RuralCo has established a long-term partnership with the Cold Lake First Nations (CLFN) to support responsible resource development and economic participation on CLFN lands. The partnership is focused on advancing development opportunities within the Mannville heavy oil fairway, one of Alberta's most established resource plays, while aligning with community priorities and stewardship values.
- Through this relationship, RuralCo provides capital and technical expertise to Etthen Energy, the CLFN oil and gas operating company (100% owned by CLFN), to support future development opportunities on CLFN lands. The partnership is designed to strengthen Indigenous participation in the energy sector, support local economic development, and create sustainable economic benefits for the community over the long term.

Aspenleaf Energy Ltd.



Aspenleaf is an oil exploration and production company with operations that intersect on the traditional lands of First Nations and Métis communities in Alberta. Aspenleaf recognizes and respects the unique connection that Indigenous communities have to the land and is committed to engaging early and often with Indigenous communities that its developments may impact.

- Aspenleaf established the Aspenleaf Energy Founders Education Endowment to support the leadership development of students attending the Kapawe'no School, committing \$200,000 to the Kapawe'no Education Trust. An incremental \$15,000 was committed in 2025. The Aspenleaf endowment to the Trust will continue supporting deserving students for the next 100 years.
- Aspenleaf has collaborated with Driftpile Cree Nation leadership in the development of their civil construction company, Driftpile Enterprises, who provide full-time employment and career opportunities for Driftpile Cree Nation members. Aspenleaf has awarded over \$4 million in civil construction contracts to Driftpile, who have used the profit generated from those contracts to further develop their construction operations, adding 40 pieces of heavy equipment, a full-service heavy-duty mechanical facility and accompanying new staff to support its growing enterprise. Aspenleaf collaborated with Empowered Knowledge Working Academy (EKWA) to provide a Service Rig Employment Readiness Training Program to 10 members of the Sucker Creek First Nation. A majority of the graduates received a job offer at the completion of the course.

ENERGY

Transition and Reliability

ARC maintains its belief in following a dual-track approach to energy investing, developing a portfolio of upstream Canadian oil and gas production with lower emissions intensity than the Canadian average, as well as North American energy transition opportunities.¹⁷ We believe this approach will support a stable transition, promoting energy availability in the near-term, while we transition to an era of low carbon, secure and affordable energy.

Canadian oil and gas companies are well positioned to provide this much needed energy, but at the same time need to be prepared as the global economy transitions. In order to prepare for the transition, ARC portfolio companies are encouraged to focus on producing energy sustainably. This includes managing their own greenhouse gas emissions intensity, but also evaluating a conceptual path for how their assets could significantly reduce emissions as the energy transition progresses.

This report focuses on ARC's oil and gas investing; for more information on ESG integration within ARC's energy transition investing, see the ARC's 2026 Energy Transition ESG Sustainability Report on our [website](#).



ARC invests in a portfolio of lower emissions sources of hydrocarbon energy supplies, while also supporting the energy transition

¹⁷ ARC prioritizes investments in lower emissions Canadian oil and gas. ARC defines this on a portfolio basis, by targeting a portfolio of oil and gas producing companies with average scope 1 and 2 emissions intensity that is lower than the Canadian Upstream Oil and Gas Carbon Intensity described further in Part I of the Appendix.

CHARITABLE

Involvement

ARC has donated over **\$4 million** to non-profit organizations since 2013

ARC believes in supporting and giving back to the communities in which we operate, both monetarily and through the dedication of resources and support of ARC employees' time to charitable organizations. Since 2013, ARC has donated over \$4 million to local charities and related events.

ARC's charitable giving focuses on organizations where ARC's employees and business relations are personally involved. Currently, over 60 percent of ARC staff are directly involved in charitable, non-profit and academic organizations through various roles, including board positions, committees, associations and university advisory groups.

ARC believes
in supporting and
giving back to the
communities in
which we operate



ARC employees helping to build homes at the Women Build event for Habitat for Humanity



ARC is a long-time supporter of the United Way of Calgary

APPENDIX



This appendix has two parts. The first part describes ARC's GHG emissions intensity reduction goals for all of the ARC Energy Funds. The second part explains the metrics and methodology used to calculate historical emission intensity values and how we measure and track the metrics used for ARC's 2030 reduction goal.

Part I: ARC Firm Wide Portfolio Emissions Intensity Goals

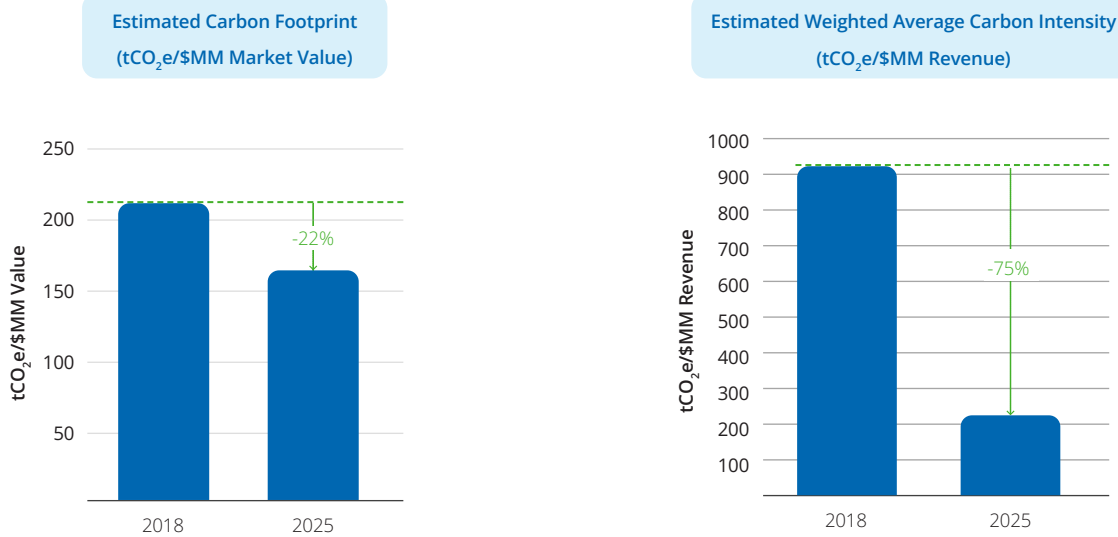
As discussed in the "Climate Action" section, ARC has been measuring emissions and encouraging scope 1 and 2 emissions intensity reductions in our oil and gas producing portfolio companies for a decade. Today, all portfolio company types (including oilfield service companies and energy transition companies) are expected to measure and have goals related to their GHG emissions intensity.

Given their higher emissions, ARC first set a reduction goal specific to our oil and gas producing companies in 2019, a 25 percent reduction in scope 1 and 2 carbon emissions intensity by 2023 (relative to a 2018 baseline), which we achieved.

With the achievement of ARC's 2023 emissions intensity reduction goal for oil and gas producing companies, the next stage in the firm's goals is to focus on broad reductions portfolio-wide, including oilfield service companies and energy transition companies. To do this, ARC introduced two new portfolio-wide carbon intensity metrics that we will use to track our firm wide GHG emission intensity: (1) Carbon Footprint and (2) Weighted Average Carbon Intensity (WACI). Both metrics are recommended by the TCFD. The metrics collectively quantify a portfolio's scope 1 and 2 carbon emissions intensity and assess the financial exposure to carbon risk. They will collectively form the basis of ARC's 2030 intensity reduction goal.

While emissions intensity could fluctuate over time given the changing mix of companies in the ARC Energy Funds, ARC's goal is for the overall scope 1 and 2 emissions intensity of the portfolio to trend down by 40 to 45 percent by 2030 (compared to a 2018 baseline).

Figure 3: ARC Portfolio TCFD Recommended Scope 1 and 2 GHG Metrics



Based on data provided by ARC Portfolio companies and ARC ownership as of year-end. Unaudited. Carbon Footprint: Total carbon emissions for a portfolio normalized by the market value of the portfolio, Weighted Average Carbon Intensity: Portfolio's exposure to carbon-intensive companies, expressed in tonnes CO₂e/\$MM Revenue.

ARC's current focus is on reducing our Carbon Footprint, which has not yet achieved our goal of a 40 to 45 percent reduction by 2030 (relative to 2018). While ARC has already achieved more than a 40 to 45 percent reduction (compared to 2018) as measured by WACI, we continue to track and monitor this metric since fluctuation in revenue and carbon intensity can create volatility.

Note: All values presented here are unaudited and internally calculated by ARC. Please see the Part II of this Appendix for more information on the method used to calculate our historical GHG emissions and to set future goals.



Part II: The Methodology for ARC Portfolio Company Greenhouse Gas Emissions Estimates

A. Background on ARC's Oil and Gas Emissions Intensity Calculations

Portfolio Company GHG Emissions Data Gathering

ARC's portfolio companies provide ESG-related information as part of an annual survey process, including emissions data (scope 1 and 2). In some cases, portfolio companies use consultants to measure and/or report the emissions data they provide to ARC, but in other cases, the information is provided solely by the portfolio companies and is unaudited. For reporting, ARC relies on the accuracy of the data supplied by portfolio companies, and historic numbers are not revised after the year they are provided.

ARC's method for estimating emissions has evolved with three methods used over time:

2015 to 2017

While ARC calculated emissions for portfolio companies before 2018, estimates relied on high-level input data and engineering estimates, which resulted in a relatively large margin of error. As a result, those estimates are not included in the Sustainability Report and the methodology is out of scope of this appendix.

2018 to 2021

Over this period, ARC portfolio companies provided ARC with granular input data to calculate emissions estimates (scope 1 and 2) on their behalf. This data included volumetric estimates of fuel use (natural gas, gasoline, diesel, propane, etc.) within the boundaries of their operating assets. Portfolio companies also provided data on electricity consumption and flared and vented natural gas/methane volumes. These inputs came from several sources within portfolio companies, but primarily from company reporting to regulators (Petrinex, etc.) and internal company estimates derived from operational data, engineering calculations, and/or vendor receipts.

ARC used this data and publicly available emissions factors to calculate emissions (scope 1 and 2) on behalf of portfolio companies. Notable emissions factors include a global warming potential for methane of 25 and electricity grid consumption emissions factors by province from the Canadian National Inventory Report.

2022 to Current

From 2022 onward, portfolio companies calculated scope 1 and 2 emissions following the GHG Protocol, a well-recognized international standard. To aid companies in this effort, ARC provided a methodology document prepared by Modern West Advisory instructing portfolio companies on how to align their estimates with the GHG Protocol, including how to set organizational boundaries, which sources of emissions to track, and the appropriate emissions factors to use. This document can be found on [ARC's website](#).

Portfolio company emissions are reported annually, counting all emissions from company-operated assets from January 1st to December 31st of the given year, measured in units of tonnes of CO₂e.



Oil and Gas Production Emissions Intensity

Oil and gas production companies are evaluated based on their emissions intensity, calculated as the absolute emissions (scope 1 and 2) from company-operated assets divided by the production from company-operated assets over the same period on a barrel of oil equivalent (BOE) basis, and measured in units of kgCO₂e/BOE.

Oil and Gas ARC Portfolio Production Weighted GHG Emissions Intensity

To calculate the weighted average emissions intensity for oil and gas production from ARC Portfolio companies, ARC weights emissions by the “equity barrels” owned across the ARC Energy Funds. The calculated emissions intensity of a given company is multiplied by the company’s operating production and ARC’s basic ownership of the equity in that company at year-end, and these values are summed across all portfolio companies with operated production. The total value is then divided by the total “equity barrels” owned by ARC at year-end, calculated by summing operated production and simple equity ownership of the ARC Energy Funds across all E&P companies with operated production. See Figure 4.

Canadian Upstream Oil and Gas Emissions Intensity (2024)

ARC compares its Oil and Gas Production Emissions Intensity with the average upstream oil and gas emissions intensity reported in Canada’s National Inventory Report (NIR).¹⁸ The benchmark includes upstream emissions from all major Canadian oil and gas production, including natural gas, conventional oil, heavy oil, and oil sands.

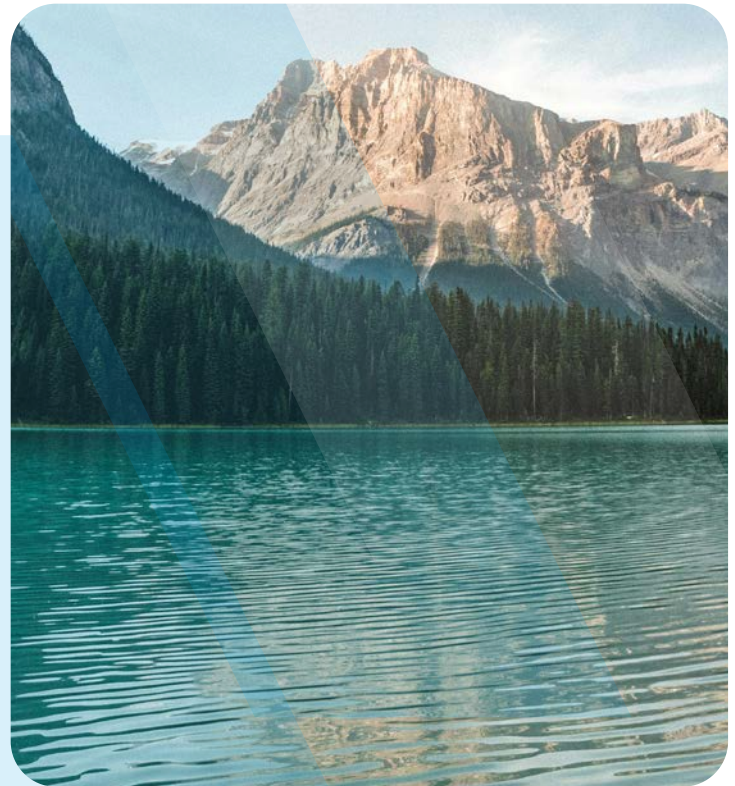
The NIR benchmark includes direct (Scope 1) emissions only and excludes indirect emissions associated with purchased electricity (Scope 2). Scope 2 emissions represent a relatively small share of total upstream oil and gas emissions in Canada, and ARC’s portfolio emissions intensity includes both Scope 1 and Scope 2 emissions. As a result, comparing ARC’s portfolio against the NIR benchmark is conservative, as including Scope 2 emissions in the benchmark would increase its reported emissions intensity.

Figure 4: ARC Portfolio Production Weighted GHG Emissions Intensity Formula

$$\frac{\sum_n^i E_i * P_i * O_i}{\sum_n^i P_i * O_i}$$

Where:

- (E_i) is the calculated emissions intensity for a given company
- (P_i) is the production operated by the company
- (O_i) is ARC Energy Funds basic equity ownership of that company at year-end
- (i) denotes a given company
- (n) is the total number of companies with operated production in the ARC Energy Funds’ portfolio



¹⁸ National Inventory Report (1990-2024): Greenhouse Gas Sources and Sinks in Canada - Figure 2-B: <https://unfccc.int/sites/default/files/resource/NIR%20EN%202026.pdf>

B. ARC Firm Wide Portfolio Emissions Intensity Metrics and 2030 Reduction Goal Background

ARC Firm Wide Emissions Intensity Metrics

ARC reports broad portfolio emissions intensity for all company types (including oil and gas production, oilfield service, and energy transition) under two metrics identified by the TCFD: Carbon Footprint and Weighted Average Carbon Intensity. The metrics are further explained at this [website](#).¹⁹

Carbon Footprint

Carbon Footprint represents the total carbon emissions from a portfolio normalized by the estimated market value of the portfolio, expressed in tonnes CO₂e/\$MM of value (Note, all currency is in Canadian Dollars unless otherwise stated).

The metric is calculated by using total scope 1 and 2 emissions for each portfolio company (calculated as described above) and allocating them to investors based on their share of the firm's capital structure. Under this approach, if an investor's equity share represents 5 percent of a company's total enterprise value, then the investor owns 5 percent of the company's carbon emissions.

Figure 5: Carbon Footprint Formula (Estimated)

$$\frac{\sum_i \left(\frac{\text{current value of investment}}{\text{issuer's enterprise value}} * \text{issuer's scope 1 and 2 GHG emissions} \right)}{\text{current portfolio value (\$MM)}}$$

In ARC's calculation of the Carbon Footprint, the value of investment, enterprise value, and current portfolio value are determined at year-end.²⁰

Weighted Average Carbon Intensity (WACI)

WACI is a metric recommended by the TCFD and measures a portfolio's exposure to carbon-intensive companies, expressed in tonnes CO₂e/\$MM of revenue. WACI provides an overall measure of how carbon-intensive the portfolio is relative to the revenue it generates.

The metric is calculated by using a company's total scope 1 and 2 emissions (calculated as described above) and dividing by its revenue over the same time period. These emissions are then allocated by the current value of an investment relative to the total portfolio value. See Figure 6.

Figure 6: WACI Formula (Estimated)

$$\sum_n \left(\frac{\text{current value of investment}}{\text{current portfolio value}} * \frac{\text{issuer's scope 1 and 2 GHG emissions}}{\text{issuer's revenue (\$MM)}} \right)$$

ARC's investment and current portfolio values are determined at year-end, and emissions and revenue are determined for the calendar year.²⁰

¹⁹ TCFD: Carbon Footprinting and Exposure Metrics

²⁰ Value of investment and portfolio value are based on the estimated fair value of the investments. Fair value is determined in accordance with Canadian Generally Accepted Accounting Principles following Accounting Standards for Private Enterprises. ARC determines the fair value of each investment using the following principles. Publicly traded investments are valued using the quoted closing bid prices from Thomson Reuters, Bloomberg L.P. and FactSet. If there is no available bid price, the closing trade price is used. Investments that are not publicly traded are valued by ARC in accordance with fair value policies and procedures which give consideration to a range of factors. These factors may include, but are not limited to, cost, market conditions, recent arm's length market transactions between knowledgeable, willing parties, current fair value and comparable market metrics of other instruments or assets that are substantially the same, historical, current and projected operating and financial performance, and expected cash flows. Due to the inherent uncertainty of valuation, the estimated values may differ significantly from the values that would have been used had a quoted market value for the investments existed.

ARC's Firm Wide Emissions Intensity Reduction Goal

As described in Part I, ARC Financial has a goal to reduce the portfolio-wide scope 1 and 2 emissions intensity by 40 to 45 percent below 2018 levels by 2030. This goal is based on scope 1 and 2 emissions intensity under both the Carbon Footprint and Weighted Average Carbon Intensity (tCO₂e/\$MM Value and tCO₂e/\$MM Revenue, respectively) metrics, and is measured relative to the 2018 baseline described below.

ARC's 2018 Emissions Intensity Baseline

ARC uses its emissions intensity as of 2018 as the baseline by which future goals are measured. The 2018 baseline is calculated using the formulas in Figure 5 and 6, incorporating scope 1 and 2 data from all portfolio companies that reported emissions to ARC for the 2018 calendar year. In 2018, the metric only encompassed oil and gas production companies. These companies represented the vast majority of emissions in the ARC portfolio at that time, and thus ARC believes 2018 is a valid baseline to use.

ARC has since initiated emissions reporting for all company types, including oilfield service and energy transition. All of these company types are now included in ARC's estimates of portfolio-wide Carbon Footprint and Weighted Average Carbon Intensity calculations.

As described in the "Climate Action" section of the report, ARC has worked with existing portfolio companies to understand how they can manage their emissions intensity. This information, along with ARC's forecasts for the mix of new capital to be deployed into oil and gas and energy transition portfolio companies, and their respective carbon intensities, are considered in our assessment of whether our 2030 goal is achievable.²¹ ARC revisits its goal each year, and while there is uncertainty in achieving our 2030 goal, and the metrics will fluctuate based on the companies we buy and sell and market cycles that impact revenue and value, we believe, based on our current assumptions and plans, that it is obtainable.

C. Environmental Benefits claims made in the ARC Portfolio Company Case Studies

The ARC portfolio company case studies included in this Sustainability Report were written in consultation with each company. Where figures to quantify ESG and environmental benefits are included, the information was provided by portfolio companies. ARC has reviewed portfolio company calculations and retained supporting documentation. ARC relies on the accuracy of the figures as reported by portfolio companies and these values are not audited by a third party.

²¹ ARC has evaluated the scope 1 and 2 emissions of existing energy transition portfolio companies, as well the emissions intensity in areas of likely future investment, and believes that the emissions intensity of these investments will generally be lower than the existing portfolio, helping to achieve the 2030 goal.

RESTRICTIONS

and Disclaimer

This document is provided for informational purposes only and is solely intended to summarize the ESG process and strategies of ARC Financial Corp. (ARC) and the private equity funds managed by ARC. This document shall not constitute an offer to sell or the solicitation of an offer to buy securities. None of the information contained herein is intended to provide investment, financial, legal, accounting or tax advice and should not be relied upon in any regard.

The content of this document is the property of ARC and may not be reproduced, republished, posted, transmitted, distributed, copied, modified or otherwise used in whole or in part without the express written consent of ARC.

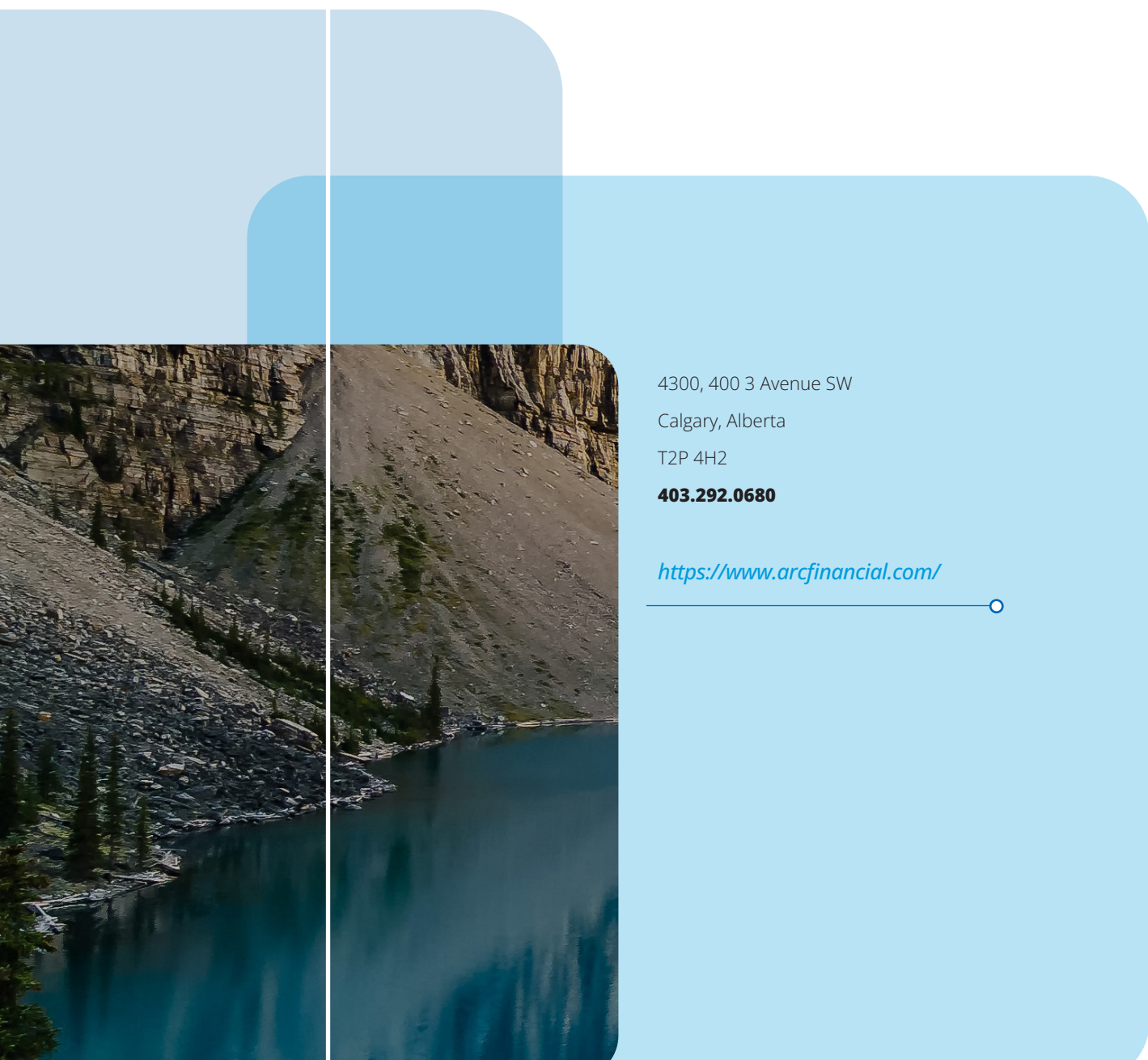
Data provided in this document is intended to illustrate applicable, available information relating to ARC and the ARC Energy Funds. Any information provided in this document is provided solely to illustrate various aspects of the ESG processes and strategies of ARC and there can be no assurance that ARC, any ARC advised Fund, or ARC portfolio company will be able to meet the objectives outlined.

In connection with the preparation of this information, ARC has relied upon data provided by external parties, including ARC portfolio companies. ARC does not audit or otherwise verify such data and disclaims any and all responsibility or liability of any nature whatsoever for the accuracy, adequacy or completeness of the data upon which ARC has so relied.

This document has been published on the basis that ARC shall not be responsible for, and ARC expressly disclaims any responsibility for, any financial or other losses or damages of any nature whatsoever arising from or otherwise relating to any use of this document.

Certain information contained herein constitutes forward looking information, statements and outlooks (collectively, forward looking statements) under the meaning of securities laws and is subject to change. Forward looking statements include estimates, plans, expectations, opinions, targets, goals, forecasts, projections, guidance, or other statements that are not statements of fact. The assumptions underlying, and expectations reflected in, such forward looking statements are based on ARC's current assessments and it can give no (and does not give any) assurance that such assumptions and expectations will prove to be correct. Such statements involve known and unknown risks, uncertainties and other factors outside of ARC's control that may cause actual results to differ materially from those expressed here. ARC disclaims any obligation to update any forward looking statements as a result of new information, future events or otherwise.





4300, 400 3 Avenue SW

Calgary, Alberta

T2P 4H2

403.292.0680

<https://www.arcfinancial.com/>

